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Scholar from MIT's Security Program asks: How wisely is the DHS spending federal money and what are the implications for homeland security?

- **ICHS Lecture, Sept. 25**
 - Dr. Cindy Williams, authority on the U.S. national security budget, from the Massachusetts Institute of Technology
 - Reception for Dr. Williams at 5:30 p.m. in the rotunda for the George Bush Presidential Library on the West Campus at Texas A&M University
 - Lecture at 6 p.m. in the library's orientation theater
 - Reception and lecture are open to the public and free of charge

COLLEGE STATION – This year, the U.S. Department of Homeland Security controls total budget authority of about \$44.6 billion – roughly \$378 for every household in the United States. But how does DHS allocate that money among its many activities, and how wisely is the department spending those funds?

Dr. Cindy Williams, a principal research scientist of the Security Studies Program of the Massachusetts Institute of Technology, will explore these questions during her Sept. 25 presentation at the George Bush Presidential Library: "The Strategic Implications of DHS Budgeting."

Dr. Williams' work at MIT includes an examination of the processes by which the U.S. government plans for and allocates resources among the activities and programs related to national security and international affairs. Formerly she was an assistant director of the Congressional Budget Office, where she led the National Security Division in studies of budgetary and policy choices related to defense and international security.

Dr. Williams has served as a director and in other capacities at the MITRE Corporation in Bedford, Massachusetts; as a member of the Senior Executive Service in the Office of the Secretary of Defense at the Pentagon; and as a

mathematician at RAND in Santa Monica, California. Her areas of specialization include the U.S. national security budget, military personnel policy, and command and control of military forces.

Dr. Williams holds a Ph.D. in mathematics from the University of California, Irvine. She has published in the areas of command and control and the defense budget. She is the editor of two books, *Holding the Line: U.S. Defense Alternatives for the Early 21st Century* (MIT Press 2001) and *Filling the Ranks: Transforming the U.S. Military Personnel System* (MIT Press 2004), and co-editor of a third, *Service to Country: Personnel Policy and the Transformation of Western Militaries* (MIT Press 2007),

She is an elected fellow of the National Academy of Public Administration and a member of the Naval Studies Board, the Council on Foreign Relations, and the International Institute of Strategic Studies. She serves on the advisory council of Women in International Security and on the editorial board of International Security.

The lecture begins at 6 p.m. in the Bush Library's orientation theater on the West Campus. A reception for Dr. Williams starts at 5:30 p.m. in the library rotunda. Both the reception and the lecture are free of charge and open to the public.

The lecture is sponsored by the Integrative Center for Homeland Security at Texas A&M University (<http://homelandsecurity.tamu.edu>).

About the Integrative Center for Homeland Security at Texas A&M University: ICHS explores the entire range of homeland security activities, identifies educational, research, and outreach needs, and helps match them against the many world class capabilities of the Texas A&M University System.

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